TOWN OF HEPBURN **Auditor's Report Consolidated Financial Statements** December 31, 2021



MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of **Town of Hepburn**:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Town. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Town's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Mayor

Administrator





Bill Jensen, CPA, CA*
Tyler Olafson, CPA, CA*
Jared Udchic, CPA*
Dylan Peace, CPA*

*denotes professional corporation

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Town of Hepburn

Report on the consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of **Town of Hepburn**, which comprise the consolidated statement of financial position as at **December 31, 2021** and the consolidated statements of financial activities, changes in net financial assets, and changes in financial position for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Town as at **December 31, 2021** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Town or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

Auditor's Responsibility for the Audit of the consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan May 25, 2022





Statement 1

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2021

with comparative figures for 2020

Financial assets:	<u>ASSETS</u>		<u>2021</u>	<u>2020</u>
Cash and temporary investments (Note 2)		\$	3,291,943	3,020,891
Taxes Receivable - Municipal (Note 3)			25,639	54,549
Other accounts receivable (Note 4)			115,426	106,020
Land for re-sale (Note 5)			80	80
Long-term investments			æ	:=0
Debt charges recoverable Other			S#6	(4)
Other		-	X X	(20)
Total financial assets			3,433,088	3,181,540
	LIABILITIES		5,755,000	3,101,340
Bank indebtedness			921	20
Accounts payable			44,840	14,597
Accrued liabilities payable			a = :	#(
Deposits			14	5,000
Deferred revenue			13,600	
Accrued landfill costs			(2)	=
Liability for contaminated sites Other liabilities			(=)	2
Long-term debt (Note 6)			<u>1≅</u> 3	3
Lease obligations			1,310,660	1,042,952
Lease obligations				—— <u> </u>
Total liabilities		2	1,369,100	1,062,549
NET FINANCIAL ASSETS (DEBT)			2,063,988	2,118,991
Non-financial assets:				
Tangible capital assets (Schedule 6, 7)			10,044,573	9,750,008
Prepaid and deferred charges			=	2,452
Stock and supplies		; =		82
Total non-financial assets			10,044,573	9,752,460
Accumulated Surplus (Deficit) (Schedule 8)		\$	12,108.561	11,871,451

APPROVED ON BE	HALF OF COUNCIL:
	Mayor
	Councillo



CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

Year ended December 31, 2021

with comparative figures for 2020

Revenues:]	<u>2021</u> Budget	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
Taxes and other unconditional revenue Fees and charges Conditional grants Tangible capital asset sales - gain (loss) Land sales - gain Investment income and commissions Restructurings Other revenues Total Revenues	(Schedule 1) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5) (Schedule 4, 5)		792,536 817,368 98,895 - 30,000 - 34,425 1,773,224	790,801 833,725 61,844 (17,000) - 31,403 - 18,581 1,719,354	826,028 798,388 135,342 (61,850) - 44,293 - 3,925 1,746,126
Expenditures: General government services Protective services Transportation services Environmental and public health services Planning and development services Recreation and cultural services Utility services Restructurings Total Expenditures	(Schedule 3)		291,996 136,282 252,335 76,170 16,120 318,057 651,000	266,413 89,054 234,572 72,770 14,027 269,752 619,489	204,413 125,934 209,590 78,091 14,383 146,894 605,863
Surplus (deficit) of revenues over expenditures be capital contributions	pefore other		31,264	153,277	360,958
Provincial/Federal capital grants and contributions Surplus (deficit) of revenues over expenditures	(Schedule 4, 5)	-	42,518 73,782	83,833 237,110	159,773 520,731
Accumulated surplus (deficit), beginning of year		_11	,871,451	11,871,451	11,350,720
Accumulated surplus (deficit), end of year		\$ <u>11</u>	,945,233	12,108,561	11,871,451

See accompanying notes to the financial statements.



0.0

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2021 with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	2020 Actual
Surplus (deficit)	\$73,782	237,110	520,731
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets	940 970 970	(614,611) 295,046 8,000	(544,312) 280,338 6,150
Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions	*	17,000	61,850
Surplus (deficit) of capital expenses over expenditures		(294,565)	(195,974)
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	- - - -	2,452	(2,452)
Surplus (deficit) of expenses of other non-financial over expenditures		2,452	(2,452)
Increase (decrease) in Net Financial Assets	73,782	(55,003)	322,305
Net Financial Assets (Debt) - Beginning of the year	2,118,991	2,118,991	_1,796,686
Net Financial Assets (Debt) - End of year	\$2,192,773	2,063,988	2,118,991



CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2021

with comparative figures for 2020

,731
,338
.850
,919
,
,205
,831)
,051)
,903
,000
,000
,452)
,
.744
,312)
,150
,150
,162)
,102)
20
20
,165)
, ,
,165)
,437
<u>,454</u>
.891



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Town. The entity is comprised of all organizations owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Entities included in these financial statements are as follows:

Entity

Hepburn & District Parks and Recreation

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

(j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Town's tangible capital asset useful lives are estimated as follows:

Asset General Assets	<u>Useful Life</u>
Land Land improvements Buildings	Indefinite 10 years 20 to 50 years
Vehicles and equipment Vehicles Machinery & Equipment	10 to 25 years 5 to 25 years
Infrastructure Assets	
Water and sewer Road network assets	20 to 75 years 8 to 75 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Town does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The Town of Hepburn does not maintain a waste disposal site. No amount has been recorded as an asset or liability.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Town does not have any contaminated sites.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

(q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(r) Basis of Segmentation/Segment Report

The Town follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Town services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Town.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Town.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

(s) Budget Information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 15, 2021.

2. CASH AND TEMPORARY INVESTMENTS

		<u>2021</u>	<u>2020</u>
Cash Temporary investments	\$	3,291,943	3,020,891
	\$_	3,291,943	3,020,891

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

3. TAXES AND GRANTS IN LIEU RECEIVABLE

			<u>2021</u>	2020
Municipa	l: - Current	\$	17,638	27,185
	- Arrears	3	8,001	27,364
	Less: allowance for uncollectibles	_	25,639	54,549
Total mur	nicipal taxes receivable	_	25,639	54,549
School:	- Current - Arrears		6,787 3,140	9,830
Total scho	pol taxes receivable	=	9,927	
Other:	- Current - Arrears	-2	:#: :#:	1 2 1
Total othe	r collections receivable		(#)	
	s and grants in lieu receivable		35,566	71,659
organiza	res receivable to be collected on behalf of other ations	_	(9,927)	(17,110)
Total taxes	s receivable - Municipal	\$	25,639	54,549
OTHER A	ACCOUNTS RECEIVABLE			
			2021	<u>2020</u>
Federal go Provincial Local gove Utility Trade Other	government	\$	25,211 8,386 - 50,971 30,858	30,504 15,471 - 50,561 9,484
	accounts receivable vance for uncollectibles		115,426	106,020
Net other a	ccounts receivable	\$	115,426	106.020



4.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

5. LAND FOR RESALE

			<u>2021</u>	<u>2020</u>
Tax title property Less: - allowance for market value adjustment Less: due to other taxing authorities		\$	481 (285) (116)	481 (285) (116)
Net tax tit Other land Less:	le Property I - allowance for market value adjustment	-	80	80
Net other	land			
Total land	for resale	\$	80	80

6. LONG-TERM DEBT

The authorized debt limit for the Town is \$1,406,274. The authorized debt limit for a Town is the total amount of the Town's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.

Debenture debt:

Canada Mortgage and Housing Corporation debt, repayable in annual payments of \$111,172 including interest at 3.92%, matures		<u>2021</u>	<u>2020</u>
in 2026.	\$	512,709	603,842
Canada Mortgage and Housing Corporation debt, repayable in annual payments of \$96,038 including interest at 3.35%, matures		256.050	400 440
in 2025.		356,978	439,110
Affinity Credit Union mortgage, repayable in annual payments of		1700 0 70	
\$25,813 including interest at 2.25%, matures in 2026.	8	440,973	() <u> </u>
	\$_	1,310,660	1,042,952

Future principal and interest payments are as follows:

Year	P	rincipal		Interest	Cu	rrent Total
2022	\$	191,234	\$	41,789	\$	233,023
2023		197,693		35,330		233,023
2024		204,738		28,285		233,023
2025		212,039		20,984		233,023
2026		126,064		13,419		139,483
Thereafter		378,892	-	75,155	-	454,047
Balance	\$	1,310,660	_	214,962	_	1,525,622



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

7. PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2021 was \$27,855 (2020 - \$22,144). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2020 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$838,900,000. This is based on the most recent actuarial valuation, completed December 31, 2019. The Town's portion of this is not readily determinable.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2021

8. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Town:

Standards Effective On Or After April 1, 2022

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Standards Effective On Or After April 1, 2023

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Town continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2021

with comparative figures for 2020

		<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	<u>2020</u> <u>Actual</u>
TAXES				
General municipal tax levy Abatements and adjustments	\$	607,233 (8,482)	607,233 (8,482)	594,164 (2,701)
Discount on current year taxes Net municipal taxes	-	(23,000) 575,751	<u>(25,253)</u> 573,498	(22,885) 568,578
Potash tax share Trailer license fees		=	9 4 4	420
Penalties on tax arrears		5,853	5,854	7,603
Special tax levy		=	2,034	7,00 <i>3</i>
Other	_			5
Total Taxes	=	581,604	579,352	576,181
UNCONDITIONAL GRANTS				
Revenue sharing		156,378	156,378	157,785
Organized Hamlet			; 2 6	*
Other (Safe Restart)		*		41,042
Total Unconditional Grants	_	156,378	156,378	198,827
GRANTS IN LIEU OF TAXES				
Federal		2,429	2,430	2,476
Provincial		,	,	_,
S.P.C. Electrical		5 11	ð	.
Sask. Energy Gas		(40)	*	921
TransGas		27	<u>u</u>	-
Central Services		<u>a</u> .	唇	(- 2
Sasktel		8,625	8,626	8,974
Other		-	=	Œ.
Local/Other Housing Authority				
C.P.R. Mainline		5	5	:=:
Treaty Land Entitlement		-	<u> </u>	=
Other		-	≅	(20)
Other Government Transfers		∃	-	E M E
S.P.C. Surcharge		28,500	20.419	24 601
Sask Energy Surcharge		15,000	29,418 14,597	24,601 14,969
Other		-	17,37/	14,909
Total Grants in Lieu of Taxes	==	54,554	55,071	51,020
TOTAL TAXES AND OTHER UNCONDITIONAL				
REVENUE	\$	792,536	790,801	826,028



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

with comparati	ive rigules for 2020		
	<u>2021</u>	2021	2020
	Budget	Actual	Actual
GENERAL GOVERNMENT SERVICES			rectui
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 2,200	1.002	2.020
Sales of supplies		1,903	2,928
Other (rent)	850	1,231	1,125
Total Fees and Charges	9.920	9,942	606
· ·	12,970	13.076	4.659
Tangible capital asset sales - gain (loss)	18	(20)	끝
Land sales - gain	725	590	×
Investment income and commissions	30,000	31,403	44,293
Other Segmented Revenue (donations)		2,500	
Total other segmented revenue	42.970	46,979	48,952
Conditional Grants			
Federal - Student Employment	5,612	3,211	2
Other	24,000		-
Total Conditional Grants	29.612	3,211	
Total Operating	72.582	50,190	48,952
Capital	12.362		40,932
Conditional Grants			
Canada Community-Building Fund (CCBF)			
Provincial - Disaster Assistance	± 1	-	2
Other	X ≤		*
Total Capital			
-			
Restructuring Revenue		12	윱
Total General Government Services	72.502	50.100	10.050
Total General Government Services	72.582	50,190	48,952
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other (fire calls)	13,000	18.396	32,564
Total Fees and Charges	13,000	18,396	32,564
Tangible capital asset sales - gain (loss)	177	,	
Other Segmented Revenue	[a]	2	
Total other segmented revenue	13.000	18,396	32,564
Conditional Grants		10,070	<u>52,50+</u>
Federal - Student Employment			
Local government-Operating	21.072	21.073	21.072
Other	21,073	21,073	21,073
Total Conditional Grants	21.072	21.072	
	21,073	21.073	21,073
Total Operating	34,073	39,469	53,637
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	2	14
Provincial - Disaster Assistance	-	-	
Local Government-Capital	9	-	C # 5
Other		4	6 <u>2</u>
Total Capital	: 		78
Restructuring Revenue		£	
		· · · · · · · · · · · · · · · · · · ·	
Total Protective Services	34,073	39,469	53,637



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	2021	2021	2020
TRANSPORTATION SERVICES	Budget	Actual	Actual
Operating			10000
Other Segmented Revenue			
Fees and Charges			
Custom work Sale of gravel and supplies	\$ 1,000	225	2,056
Road maintenance and restoration agreements	選 ・	2	329
Other	5	*	:E:
Total Fees and Charges	1,000	225	2056
Tangible capital asset sales - gain (loss)	1,000	223	2,056
Other Segmented Revenue	*	2	(61,850)
Total other segmented revenue	1,000	225	(59,794)
Conditional Grants		=======================================	(39.794)
Primary Weight Corridor			
Federal - Student Employment	**************************************	-	-
Other (traffic safety grant)	7,460	8,289	
Total Conditional Grants	7.460		
Total Operating	8.460	8.514	(59.794)
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	5	8 * 2	æ
MREP (Heavy Haul, CTP, Municipal Bridges) Provincial - Disaster Assistance	€	8 \$:
Other (Municipal Economic Enhancement Program)	*	(4)	3
Total Capital		(Fe)	98,885
Restructuring Revenue			98.885
-	, 	· · · · · · · · · · · · · · · · · · ·	
Total Transportation Services	8,460	8.514	39.091
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Charges	71.000	(0.020	
Other	71,980	68,839	70,571
Total Fees and Charges	71,980	68,839	70.571
Tangible capital asset sales - gain (loss)	71,700	00,039	70,571
Other Segmented Revenue (housing surplus)	500	-	¥
Total other segmented revenue	72,480	68.839	70.571
Conditional Grants			
Federal - Student Employment	(#1)	\$	
TAPD	ä,	20 20	12 12
Local government-Operating	16	*	X#3
Other Total Conditional Grants			K#1
Total Operating	72,480	68,839	70,571
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF) TAPD	*	2	•
Provincial - Disaster Assistance	7	£.	(*)
Other	2	₹9	<u>:</u> €
Fotal Capital	=		
Restructuring Revenue			
-			-
Total Environmental and Public Health Services Services	72.480	68.839	70,571



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021 with comparative figures for 2020

with comparative figures for 2020									
	<u>2021</u>	2021	2020						
	Budget	Actual	Actual						
PLANNING AND DEVELOPMENT SERVICES									
Operating									
Other Segmented Revenue									
Fees and Charges									
Maintenance and development charges	\$ =	, ei							
Other (licenses & permits)	6.360	11.871	6,340						
Total Fees and Charges	6,360	11,871	6,340						
Tangible capital asset sales - gain (loss)	·	2	523						
Other Segmented Revenue	#	*:	· 30						
Total other segmented revenue	6,360	11,871	6,340						
Conditional Grants									
Federal - Student Employment	2	16							
Other	; <u></u>	32							
Total Conditional Grants									
Total Operating	6,360	11.871	6.340						
Capital	3,500		0.540						
Conditional Grants									
Canada Community-Building Fund (CCBF)	_	7.0							
Provincial - Disaster Assistance	5 5	72	-						
Other	¥	86	276°						
Total Capital		(*)							
Restructuring Revenue	· · · · · · · · · · · · · · · · · · ·		999,						
Total Planning and Development Services	6,360	11.871	6,340						
RECREATION AND CULTURAL SERVICES									
Operating									
Other Segmented Revenue									
Fees and Charges									
Other (recreation fees)	80,358	95 604	54.402						
Total Fees and Charges	80,358	85,694 85,694	54,492 54,492						
Tangible capital asset sales - gain (loss)	00,550		34,492						
Other Segmented Revenue (fundraising & donations)	= 22.00#	(17,000)	3.005						
Total other segmented revenue	33.925 114,283	16,081	3,925						
Conditional Grants	11+,203	84.775	58,417						
Student Employment									
Local government-Operating	27.050	14.015	104.460						
Donations	27,950	14,015	104,469						
Other (Sask. lotteries)	12,800	15.056	9.800						
Total Conditional Grants	40.750	15.256							
Total Operating		29,271	114,269						
	155,033	114,046	172.686						
Capital Conditional Grants									
Canada Community-Building Fund (CCBF) Local Government-Capital	5		(4)						
Provincial - Disaster Assistance	2	=	57.0						
Other	ž.	-	3						
Total Capital	-		<u> </u>						
Restructuring Revenue									
-	¥								
Total Recreation and Cultural Services	155.033	114,046	172,686						



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2021 with comparative figures for 2020

With Comparative in Sures	Anat					
	<u>2021</u>	<u>2021</u>	<u>2020</u>			
	Budget	Actual	Actual			
UTILITY SERVICES						
Operating						
Other Segmented Revenue						
Fees and Charges						
Water	\$ 555,230	559,933	537,734			
Sewer	76,470	75,691	89,972			
Other	2	323				
Total Fees and Charges	631,700	635,624	627,706			
Tangible capital asset sales - gain (loss)	£	120				
Other Segmented Revenue	2	*				
Total other segmented revenue	631,700	635,624	627,706			
Conditional Grants						
Federal - Student Employment	_					
Other	5					
Total Conditional Grants	-					
Total Operating	631,700	635.624	627,706			
Capital			0277700			
Conditional Grants						
Canada Community-Building Fund (CCBF)	42,518	83,833	60,888			
New Building Canada Fund (SCF, NRP)		05,055	- 00,000			
Clean Water and Wastewater Fund	-	28-5 727	50 Eg			
Provincial - Disaster Assistance	2		12 5 <u>4</u>			
Other						
Total Capital	42.518	83,833	60,888			
Restructuring Revenue		33,000				
	-					
Total Utility Services	674,218	719,457	688,594			
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$1,023,206	1.012,386	1.079,871			
SUMMARY						
Total Other Segmented Revenue	\$ 881,793	866,709	784,756			
Total Conditional Grants	98,895	61,844	135,342			
Total Capital Grants and Contributions	42,518	83,833	159,773			
Restructuring Revenue	2	· ·				
TOTAL REVENUE BY FUNCTION	\$1,023,206	1.012,386	1,079,871			



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> Budget	<u>2021</u> Actual	<u>2020</u> Actual
CENTED AT COSTUDANT CENTRATE		7	0=====0
GENERAL GOVERNMENT SERVICES Council remuneration and travel	¢ 22.000	27.215	14.000
Wages and benefits	\$ 33,800	27,315	14,800
Professional/Contractual services	149,370 77,152	147.023 67.992	114,545 51,856
Utilities Utilities	11,055	11,108	8,232
Maintenance, materials, and supplies	15,735	7,467	12,445
Grants and contributions -operating	15,755	871	325
-capital	: ©	(2)	323
Amortization	3,534	3,540	3,534
Interest	1,150	1,097	673
Allowance for uncollectibles	200		(1,997)
General Government Services	291.996	266,413	204,413
Restructuring		_	
Total General Government Services	291,996	266,413	204,413
Total General Government Set vices	271,990	200,+13	204,413
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	2	2	(4)
Professional/Contractual services	49,116	43,342	41,846
Utilities		€:	(2);
Maintenance, materials, and supplies	9	휳	130
Grants and contributions -operating	· ·	€:	T40
-capital	*	*	(2)
Amortization		7.	1772
Interest Other	*	7	(#)
	ä	*	7# 01
Fire protection			
Wages and benefits	6,250	5,075	5,800
Professional/Contractual services Utilities	18,615	11,923	11,665
Maintenance, materials, and supplies	5,160 42,020	3,404 9,314	5,052 46,452
Grants and contributions -operating	42,020	9,514	40,432
-capital	2	2 2	126 126
Amortization	15,121	15,996	15,119
Interest	5	=	15,117
Other	-		-
Protective Services	136,282	89,054	125,934
Restructuring			
Total Protective Services	136,282	89,054	125,934
Total Hotelive Selvices	130,262	09.034	123,934
TRANSPORTATION SERVICES			
Wages and benefits	81,250	88,927	79,645
Professional/Contractual services	31,105	14,425	15,869
Utilities	16,390	14,741	14,814
Maintenance, materials, and supplies	46,587	30,376	26,779
Gravel	6,500	3,126	1,985
Grants and contributions -operating	9		2
-capital	*	×	5 .
Amortization - Transportation services	70,503	82,977	70,498
Interest	₹	*	
Other Transportation Sarvices	250,225	024.570	200,500
Transportation Services	252,335	234,572	209,590
Restructuring	3		
Total Transportation Services	252,335	234,572	209,590
	*		2



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021 with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	<u>2021</u> <u>Actual</u>	2020 <u>Actual</u>
ENVIRONMENTAL SERVICES			
Wages and benefits	알		
Contractual services	74,670	72.765	77,384
Utilities	, 1,0 v o	- 2,703	- 77,504
Maintenance, materials, and supplies	1,500	5	707
Grants and contributions -operating			
Waste disposal	Ħ	€	6 4 C
Public health	충		15
-capital			
Waste disposal	*	23	i.e
Public health	₹.	52	:81
Amortization	\$	12	3
Interest	=	=	2 5
Other Environmental and Bublic Harlet Committee	76.170		
Environmental and Public Health Services	76,170	72,770	78,091
Restructuring			9
Total Environmental and Public Health Services	76.170	72.770	78.091
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	÷	041	923
Contractual services	16,120	14,027	14,383
Grants and contributions -operating	:	4	30
-capital	₩.	(a)	190
Amortization - Planning and development services	5	7 2	(€)
Interest	육	Ę	150
Other	· · · · · · · · · · · · · · · · · · ·		31
Planning and Development Services	16,120	14,027	14,383
Restructuring	· · ·		
Total Planning and Development Services	16.120	14,027	14,383
RECREATION AND CULTURAL SERVICES			
Wages and benefits	102,432	82,944	61,797
Contractual services	76,495	65,418	22,433
Utilities	53,965	37,344	10,258
Maintenance, materials, and supplies	48,335	55,567	28,877
Grants and contributions -operating	17,800	6,924	9,686
-capital	- 8	(e)	(4)
Amortization - Recreation and cultural services	13,815	14,743	13,815
Interest	5,215	6,812	28
Allowance for uncollectibles	-:	(e)	:-
Other	.5	<u>(</u> #≟	31
Recreation and Cultural Services	210.057	260.750	146.004
	318,057	269,752	146,894
Restructuring			
Total Recreation and Cultural Services	318,057	269,752	146,894



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

	<u>2021</u> <u>Budget</u>	2021 Actual	2020 <u>Actual</u>
Wages and benefits Contractual services Utilities Maintenance, materials, and supplies Grants and contributions -operating -capital Amortization Interest Allowance for uncollectibles Other Utility Services Restructuring	74,420 244,008 24,770 90,430 	83,216 253,061 21,243 49,983 - 177,790 34,167 29	71,122 224,489 24,290 68,546 177,371 40,045
Total Utility Services TOTAL EXPENDITURES BY FUNCTION	651,000 \$1,741,960	619.489	1,385.168



Schedule 4

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2021

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)					110000000000000000000000000000000000000	Culture	Cunty Services	Total
Fees and charges Tangible capital asset sales - Gain (loss)	\$ 13,076	18,396	225	68,839	11,871	85,694 (17,000)	635,624	833,725
Land sales - Gain (loss) Investment income and commissions Other revenues	31,403	35. E	a a	566 566	36 (4)	(17,000) ≅ ∈	# #	(17,000) = 31,403
Grants - Conditional Grants - Capital	2,500 3,211	21,073	8,289	(E)	:#0 %(16,081 29,271	1 (E) (E+3	18,581 61,844
Restructurings Total revenues				*	3 3		83,833	83,833
	50,190	39,469	8,514	68,839	11,871	114,046	719,457	1,012,386
Expenses (Schedule 3) Wages & Benefits Professional/Contractual Services Utilities Maintenance, materials and supplies Grants and contributions Amortization Interest Allowance for uncollectibles Other Restructurings	174,338 67,992 11,108 7,467 871 3,540 1,097	5,075 55,265 3,404 9,314 15,996	88,927 14,425 14,741 33,502 82,977	72,765	14,027	82,944 65,418 37,344 55,567 6,924 14,743 6,812	83,216 253,061 21,243 49,983 177,790 34,167 29	434,500 542,953 87,840 155,838 7,795 295,046 42,076 29
Total expenses	266,413	89,054	234,572	72,770	14.027	269,752	619,489	1,566,077
Surplus (deficit) by function Taxation and other unconditional revenue (Schedule !)	(216,223)	(49,585)	(226,058)	(3,931)	(2,156)	(155,706)	99,968	(553,691)
Net Surplus (Deficit)							\$_	790,801 237,110

Schedule 5

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and charges	\$ 4,659	32,564	2,056	70,571	6,340	54,492	627,706	798,388
Tangible capital asset sales - Gain (loss)	:#./	8	(61,850)	(F)	5,740	.7 4 ,492 ≅	027,700	(61,850)
Land sales - Gain (loss)	5	2	=:	546	9	8	125	(01,650)
Investment income and commissions	44,293	2	2	-		_		44,293
Other revenues	=	=	36	E#12	5 5	3,925		3,925
Grants - Conditional	2	21,073	100	es.	-	114,269	983 8 8 8	135,342
Grants - Capital		Ē	98,885			=	60,888	159,773
Restructurings		<u>+</u>	gen in				00,000	1.77,775
Total revenues	48,952	53,637	39,091	70,571	6,340	172,686	688,594	1,079,871
Expenses (Schedule 3)								
Wages & Benefits	129,345	5,800	79,645			£ 1.707	71.100	0.4==0.0
Professional/Contractual Services	51,856	53,511	15,869	- 77 204	11202	61,797	71,122	347,709
Utilities	8,232	5,052	14,814	77,384	14,383	22,433	224,489	459,925
Maintenance, materials and supplies	12,445	46,452	28,764	707		10,258	24,290	62,646
Grants and contributions	325	40,402	20,704		*	28,877	68,546	185,791
Amortization	3,534	15,119	70,498	2	3	9,686		10,011
Interest	673	15,119	•	s	3	13,815	177,371	280,337
Allowance for uncollectibles	(1,997)	-	557 San		*	28	40,045	40,746
Other	(1,227)			-		(2)	5	(1,997)
Restructurings	1.6	*	i=	•	₽;		2	*
C								787
Total expenses	204,413	125,934	209,590	78,091	14,383	146,894	605,863	1,385,168
Surplus (deficit) by function	(155,461)	(72,297)	(170,499)	(7,520)	(8,043)	25,792	82,731	(305,297)
Taxation and other unconditional revenue (Schedule 1)								826,028
Net Surplus (Deficit)							\$	520,731



CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2021

with comparative figures for 2020

	2021							2020		
				General Assets			Infrastructure	General /		H 8
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Assets Linear Assets	Infrastructure Assets Under Construction	Total	Total
Asset cost										
Opening asset costs	\$	87,300	9,324	1,131,953	324,000	461,849	11,927,948	89,985	14,032,359	13,568,047
Additions during the year		1.2	-	512,190	44,422	38,160	18,779	1,060	614,611	544,312
Disposals and write-downs during the year		025	ā	(93,980)	30	Yes		(4):	(93,980)	(80,000)
Transfers (from) assets under construction		87	=	89,985	<i>(3</i>)		(2)	(89,985)	×	=
Transfer of assets related to restructuring (Schedule 11)	,=		; <u> </u>		(4)		- F	<u> </u>	¥	
Closing asset costs	_	87,300	9,324	1,640,148	368,422	500,009	11,946,727	1,060	_14,552,990	14,032,359
Accumulated amortization cost										
Opening accumulated amortization costs		: 🕳 🖯	2,797	790,014	87,143	68,105	3,334,292	s	4,282,351	4,014,013
Add: Amortization taken		(±)	932	19,030	12,866	26,700	235,518	ş	295,046	280,338
Less: Accumulated amortization on disposals			3.51	(68,980)	*	(40)	Ĉ#	篫	(68,980)	(12,000)
Transfer of assets related to restructuring (Schedule 11)	_	<u> </u>	(g)		<u> </u>				: <u></u> /	
Closing accumulated amortization costs	-	340	3,729	740,064	100,009	94,805	3,569,810	6	4,508,417	4,282,351
Net book value 1. Total contributed/donated assets received in	\$ 202	87,300 1:	<u>5,595</u>	900,084	268,413	405,204	8,376,917	1,060	10,044,573	9,750,008
2. List of assets recognized at nominal value in	202	I are:								
-Infrastructure Assets -Vehicles			\$ \$	-						
-Machinery and Equipment			\$ \$	_						
3. Amount of interest capitalized in 2021:			\$							



CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2021

with comparative figures for 2020

					2021					2020
		General overnment	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost										
Opening asset costs	\$	166,633	441,142	2,688,940	4	ij	840,033	9,895,611	14,032,359	12 540 047
Additions during the year		2	(3)	44,421	165		551,409	18,779	614,611	13,568,047 544,312
Disposals and write-downs during the year		¥	50	174	7. 5 .	*	(93,980)	2	(93,980)	(80,000)
Transfer of assets related to restructuring (Schedule 11)		.		·			(11,750)	<u>-</u>	(7.7,700)	(80,000)
Closing asset costs	-	166,635	441,142	2,733,361		141	1,297,462	9,914,390	14,552,990	14,032,359
Accumulated amortization cost										
Opening accumulated amortization costs		9,000	212,270	1,263,614	127		644,479	2,152,988	4,282,351	4,014,013
Add: Amortization taken		3,540	15,996	82,977	127	525	14,743	177,790	295,046	280,338
Less: Accumulated amortization on disposals		, CE	5	¥	(4)	Sec. 1	(68,980)	==	(68,980)	(12,000)
Transfer of assets related to restructuring (Schedule 11)			2 2	· · · · · · · · · · · · · · · · · · ·				- (#)	(00,700)	=
Closing accumulated amortization costs	-	12,540	228,266	1,346,591	2		590,242	2,330,778	4,508,417	4,282,351
Net book value	\$	154,095	212,876	1,386,770			707,220	7,583,612	10,044,573	9,750,008

CONSOLIDATED SCHEDULE OF ACCUMULATED SURPEUS

Year ended December 31, 2021

	<u>2020</u>	Changes	<u>2021</u>
UNAPPROPRIATED SURPLUS	\$1,175,051	93,902	1,268,953
APPROPRIATED RESERVES			
Reserve for machinery and equipment	158,000	(48,000)	110,000
Public reserve	600	=	600
Capital trust fund	2	2	-
Utility reserve	1,100,220	163,375	1,263,595
Other reserves	730,525	975	731,500
Total Appropriated	1,989,345	116,350	2,105,695
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	9,750,008	294,565	10,044,573
Less: Related debt	(1,042,953)	(267,707)	(1.310,660)
Net Investment in Tangible Capital Assets	8,707,055	26,858	8,733,913
Total Accumulated Surplus	\$ <u>11,871,451</u>	237,110	12,108,561





SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2021

with comparative figures for 2020

	PROPERTY CLASS							
	Agriculture		Residential	Residential Condominium	Seasonal <u>Residential</u>	Commercial & <u>Industrial</u>	Potash Mine(s)	<u>Total</u>
Taxable Assessment Regional Park Assessment Total Assessment	\$	21,780	48,238,400	1,269,200		1,925,760		51,455,140
Mill Rate Factor(s) Total Base/Minimum Tax (generated for each property	HOS MANY	1.3000	1.0100	1.0100		1.4000		51,455,140
class) Total Municipal Tax Levy (include base and/or minimum		600	350,025			16,700		367,325
tax and special levies)	\$	729	571,704	5,833		28,967		607,233

MILL RATES:	MILLS
Average Municipal*	11.801
Average School*	4.544
Potash Mill Rate	*
Uniform Municipal Mill Rate	4.550

^{*} Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2021 with comparative figures for 2020

Position	Name	Rem	uneration	Reimbursed <u>Costs</u>	Total
Mayor	Chris Becker	\$	7,550	766	8,316
Councillor	Erica Baerwald		5,700	271	5,971
Councillor	Andrew Berg		4,500	2	4,500
Councillor	Neil Mihalicz		4,275		4,275
Councillor	Deidra Prosofsky	S-1	4,550		4,550
Total		\$	26,575	1,037	27,612

See accompanying notes to the financial statements.



8 ° 3 '8

SCHEDULE OF RESTRUCTURING

Year ended December 31, 2021

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$	-
Taxes Receivable - Municipal		n.
Other accounts receivable		975
Land for resale		10 0 1
Long-term investments		040
Debt charges recoverable		925
Bank indebtedness		18
Accounts payable		-
Accrued liabilities payable		2
Deposits		£
Deferred revenue		₹.
Accrued landfill costs		9
Liability for contaminated sites		=
Other liabilities		75
Long-term debt		-
Lease obligations		2
Tangible capital assets		51
Prepayments and deferred charges		=
Stock and supplies		#
Other	5	_==_
Total Net Carrying Amount Received (Transferred)	\$	¥

See accompanying notes to the financial statements.



2000